## GRAYWOLF PRESS

FINANCIAL STATEMENTS
YEARS ENDED DECEMBER 31, 2018 AND 2017
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## INDEPENDENT AUDITORS' REPORT

Board of Directors
Graywolf Press
Minneapolis, Minnesota

We have audited the accompanying financial statements of Graywolf Press, which comprise the balance sheets as of December 31, 2018 and 2017, and the related statements of activities and changes in net assets, functional expense, and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Graywolf Press as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Cliftorelaison Allen $\angle L P$

## CliftonLarsonAllen LLP

Minneapolis, Minnesota
March 19, 2019


# GRAYWOLF PRESS <br> STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2018 AND 2017 

SUPPORT AND REVENUE
Contributions
Grants from Governmental Agencies
Book Revenue - Net of Returns
Special Event Income (Net of Expense
of $\$ 28,383$ and $\$ 27,302$ in 2018 and
2017, Respectively)
Rights Revenue
Investment Income
Net Assets Released from Restrictions:
Satisfaction of Program Restrictions
Satisfaction of Time Restrictions
Total Support and Revenue

## EXPENSE

Program Services:
Editorial Services
Cost of Sales

Promotion and Marketing Services Total Program Services
Support Services:
Management and General Development
Total Support Services
Total Expense

CHANGE IN NET ASSETS

TRANSFER OF DESIGNATED FUNDS
CHANGE IN NET ASSETS AFTER TRANSFERS

Net Assets - Beginning of Year
NET ASSETS - END OF YEAR

| 2018 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operations | Board Designated |  | Total Without Donor Restrictions |  | With Donor Restrictions |  | Total |  |
| \$ 1,171,012 | \$ | - | \$ | 1,171,012 | \$ | 811,421 | \$ | 1,982,433 |
| - |  | - |  | - |  | 217,061 |  | 217,061 |
| 3,714,079 |  | - |  | 3,714,079 |  | - |  | 3,714,079 |
| 28,002 |  | - |  | 28,002 |  | - |  | 28,002 |
| 226,817 |  | - |  | 226,817 |  | - |  | 226,817 |
| 6,850 |  | - |  | 6,850 |  | 767 |  | 7,617 |
| 105,000 |  | - |  | 105,000 |  | $(105,000)$ |  | - |
| 316,711 |  | - |  | 316,711 |  | $(316,711)$ |  | - |
| 5,568,471 |  | - |  | 5,568,471 |  | 607,538 |  | 6,176,009 |


| 633,522 |  | - |  | 633,522 |  | - |  | 633,522 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,695,336 |  | - |  | 2,695,336 |  | - |  | 2,695,336 |
| 832,803 |  | - |  | 832,803 |  | - |  | 832,803 |
| 4,161,661 |  | - |  | 4,161,661 |  | - |  | 4,161,661 |
| 233,122 |  | - |  | 233,122 |  | - |  | 233,122 |
| 323,522 |  | - |  | 323,522 |  | - |  | 323,522 |
| 556,644 |  | - |  | 556,644 |  | - |  | 556,644 |
| 4,718,305 |  | - |  | 4,718,305 |  | - |  | 4,718,305 |
| 850,166 |  | - |  | 850,166 |  | 607,538 |  | 1,457,704 |
| $(835,000)$ |  | 835,000 |  | - |  | - |  | - |
| 15,166 |  | 835,000 |  | 850,166 |  | 607,538 |  | 1,457,704 |
| 782,097 |  | 1,637,000 |  | 2,419,097 |  | 725,808 |  | 3,144,905 |
| \$ 797,263 | \$ | 2,472,000 | \$ | 3,269,263 |  | 1,333,346 |  | 4,602,609 |

## GRAYWOLF PRESS

STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS (CONTINUED) YEARS ENDED DECEMBER 31, 2018 AND 2017

| 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operations | Board Designated |  | Total Without Donor Restrictions |  | With Donor Restrictions |  | Total |  |
| \$ 878,698 | \$ | - | \$ | 878,698 | \$ | 480,709 | \$ | 1,359,407 |
| - |  | - |  | - |  | 186,576 |  | 186,576 |
| 3,307,713 |  | - |  | 3,307,713 |  | - |  | 3,307,713 |
| 19,712 |  | - |  | 19,712 |  | - |  | 19,712 |
| 91,527 |  | - |  | 91,527 |  | - |  | 91,527 |
| - |  | - |  | - |  | 251 |  | 251 |
| 105,500 |  | - |  | 105,500 |  | $(105,500)$ |  | - |
| 153,678 |  | - |  | 153,678 |  | $(153,678)$ |  | - |
| 4,556,828 |  | - |  | 4,556,828 |  | 408,358 |  | 4,965,186 |
| 620,105 |  | - |  | 620,105 |  | - |  | 620,105 |
| 2,306,786 |  | - |  | 2,306,786 |  | - |  | 2,306,786 |
| 736,013 |  | - |  | 736,013 |  | - |  | 736,013 |
| 3,662,904 |  | - |  | 3,662,904 |  | - |  | 3,662,904 |
| 167,011 |  | - |  | 167,011 |  | - |  | 167,011 |
| 327,708 |  | - |  | 327,708 |  | - |  | 327,708 |
| 494,719 |  | - |  | 494,719 |  | - |  | 494,719 |
| 4,157,623 |  | - |  | 4,157,623 |  | - |  | 4,157,623 |
| 399,205 |  | - |  | 399,205 |  | 408,358 |  | 807,563 |
| $(388,000)$ |  | 388,000 |  | - |  | - |  | - |
| 11,205 |  | 388,000 |  | 399,205 |  | 408,358 |  | 807,563 |
| 770,892 |  | 1,249,000 |  | 2,019,892 |  | 317,450 |  | 2,337,342 |
| \$ 782,097 | \$ | 1,637,000 | \$ | 2,419,097 | \$ | 725,808 | \$ | 3,144,905 |

GRAYWOLF PRESS STATEMENT OF FUNCTIONAL EXPENSE

DECEMBER 31, 2018

## Salaries

Employee Benefits
Payroll Taxes
Total Personnel Costs
Cost of Goods Sold
Royalty Expense
Distribution Fees
Contract Services
Promotion Expense
Donor Recognition
Postage
Occupancy
Advertising and Commissions
Meetings and Entertainment
Dues and Subscriptions
Office Supplies
Travel

| 2018 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Services |  |  |  |  |  |  | Support Services |  |  |  |  |  | Total <br> All <br> Services |  |
| Editorial | Cost of Sales |  | Promotion and Marketing Services |  | Total <br> Program <br> Services |  | Management and General |  | Development |  | Total <br> Support <br> Services |  |  |  |
| \$ 369,986 | \$ | - | \$ | 361,498 | \$ | 731,484 | \$ | 114,843 | \$ | 142,530 | \$ | 257,373 | \$ | 988,857 |
| 65,152 |  | - |  | 63,658 |  | 128,810 |  | 20,223 |  | 25,099 |  | 45,322 |  | 174,132 |
| 27,255 |  | - |  | 26,630 |  | 53,884 |  | 8,461 |  | 10,500 |  | 18,960 |  | 72,844 |
| 462,393 |  | - |  | 451,786 |  | 914,178 |  | 143,527 |  | 178,129 |  | 321,655 |  | 1,235,833 |
| - |  | 904,365 |  | - |  | 904,365 |  | - |  | - |  | - |  | 904,365 |
| 3,500 |  | 820,323 |  | - |  | 823,823 |  | - |  | - |  | - |  | 823,823 |
| - |  | 918,269 |  | - |  | 918,269 |  | - |  | - |  | - |  | 918,269 |
| 22,634 |  | - |  | 16,748 |  | 39,382 |  | 1,508 |  | 53,611 |  | 55,119 |  | 94,502 |
| - |  | - |  | 145,077 |  | 145,077 |  | - |  | 14,389 |  | 14,389 |  | 159,466 |
| - |  | - |  | - |  | - |  | - |  | 13,852 |  | 13,852 |  | 13,852 |
| 21,016 |  | - |  | 67,581 |  | 88,597 |  | 566 |  | 11,110 |  | 11,676 |  | 100,273 |
| 22,067 |  | - |  | 21,561 |  | 43,628 |  | 6,850 |  | 8,501 |  | 15,351 |  | 58,979 |
| - |  | 52,379 |  | - |  | 52,379 |  | 36,653 |  | - |  | 36,653 |  | 89,032 |
| 6,108 |  | - |  | 3,377 |  | 9,484 |  | 517 |  | 6,692 |  | 7,209 |  | 16,693 |
| 6,202 |  | - |  | 7,359 |  | 13,561 |  | - |  | 8,812 |  | 8,812 |  | 22,373 |
| 7,620 |  | - |  | 7,445 |  | 15,065 |  | 2,366 |  | 2,935 |  | 5,301 |  | 20,366 |
| 41,789 |  | - |  | 20,085 |  | 61,874 |  | - |  | 12,526 |  | 12,526 |  | 74,400 |
| - |  | - |  | 27,848 |  | 27,848 |  | - |  | - |  | - |  | 27,848 |
| - |  | - |  | 16,027 |  | 16,027 |  | - |  | - |  | - |  | 16,027 |
| - |  | - |  | 8,485 |  | 8,485 |  | - |  | - |  | - |  | 8,485 |
| 6,354 |  | - |  | 6,209 |  | 12,563 |  | 1,972 |  | 2,448 |  | 4,420 |  | 16,983 |
| - |  | - |  | - |  | - |  | 16,987 |  | - |  | 16,987 |  | 16,987 |
| 9,499 |  | - |  | 9,282 |  | 18,781 |  | 2,949 |  | 3,659 |  | 6,608 |  | 25,389 |
| 3,317 |  | - |  | 3,241 |  | 6,558 |  | 1,030 |  | 1,278 |  | 2,308 |  | 8,866 |
| 3,135 |  | - |  | 3,063 |  | 6,198 |  | 973 |  | 1,208 |  | 2,181 |  | 8,379 |
| 7,892 |  | - |  | 7,711 |  | 15,603 |  | 2,450 |  | 3,040 |  | 5,490 |  | 21,093 |
| - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| - |  | - |  | - |  | - |  | 11,200 |  | - |  | 11,200 |  | 11,200 |
| - |  | - |  | - |  | - |  | 2,500 |  | - |  | 2,500 |  | 2,500 |
| 9,997 |  | - |  | 9,917 |  | 19,914 |  | 1,074 |  | 1,333 |  | 2,407 |  | 22,321 |
| \$ 633,522 | \$ | 2,695,336 | \$ | 832,803 | \$ | 4,161,661 | \$ | 233,122 | \$ | 323,522 | \$ | 556,644 | \$ | 4,718,305 |

See accompanying Notes to Financial Statements.

GRAYWOLF PRESS STATEMENT OF FUNCTIONAL EXPENSE

DECEMBER 31, 2017

|  | 2017 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Program Services |  |  |  |  |  |  |  | Support Services |  |  |  |  |  | Total All Services |  |
|  | Editorial |  | $\begin{aligned} & \hline \text { Cost } \\ & \text { of } \\ & \text { Sales } \end{aligned}$ |  | $\qquad$ |  | Total Program Services |  | Management and General |  | Development |  | Total <br> Support <br> Services |  |  |  |
| Salaries | \$ | 379,779 | \$ | - | \$ | 323,997 | \$ | 703,776 | \$ | 88,514 | \$ | 143,067 | \$ | 231,581 | \$ | 935,357 |
| Employee Benefits |  | 58,474 |  | - |  | 52,045 |  | 110,519 |  | 14,218 |  | 22,982 |  | 37,200 |  | 147,719 |
| Payroll Taxes |  | 26,853 |  | - |  | 23,901 |  | 50,754 |  | 6,530 |  | 10,554 |  | 17,084 |  | 67,838 |
| Total Personnel Costs |  | 465,106 |  | - |  | 399,943 |  | 865,049 |  | 109,262 |  | 176,603 |  | 285,865 |  | 1,150,914 |
| Cost of Goods Sold |  | - |  | 824,811 |  | - |  | 824,811 |  | - |  |  |  |  |  | 824,811 |
| Royalty Expense |  | - |  | 653,393 |  | - |  | 653,393 |  | - |  |  |  |  |  | 653,393 |
| Distribution Fees |  | - |  | 782,859 |  | - |  | 782,859 |  | - |  | - |  |  |  | 782,859 |
| Contract Services |  | 26,821 |  | - |  | 19,052 |  | 45,873 |  | 1,927 |  | 50,951 |  | 52,878 |  | 98,751 |
| Promotion Expense |  | - |  | - |  | 127,299 |  | 127,299 |  |  |  | 16,262 |  | 16,262 |  | 143,561 |
| Donor Recognition |  | - |  | - |  |  |  | - |  | - |  | 23,642 |  | 23,642 |  | 23,642 |
| Postage |  | 17,814 |  |  |  | 56,803 |  | 74,617 |  | 535 |  | 11,354 |  | 11,889 |  | 86,506 |
| Occupancy |  | 22,534 |  | - |  | 20,057 |  | 42,591 |  | 5,479 |  | 8,856 |  | 14,335 |  | 56,926 |
| Advertising and Commissions |  | - |  | 45,723 |  |  |  | 45,723 |  | 38,219 |  | - |  | 38,219 |  | 83,942 |
| Meetings and Entertainment |  | 6,446 |  | - |  | 6,076 |  | 12,522 |  | 347 |  | 6,486 |  | 6,833 |  | 19,355 |
| Dues and Subscriptions |  | 4,135 |  | - |  | 7,391 |  | 11,526 |  |  |  | 6,647 |  | 6,647 |  | 18,173 |
| Office Supplies |  | 10,723 |  | - |  | 9,544 |  | 20,267 |  | 2,623 |  | 4,215 |  | 6,838 |  | 27,105 |
| Travel |  | 29,913 |  | - |  | 6,574 |  | 36,487 |  | - |  | 6,179 |  | 6,179 |  | 42,666 |
| Complimentary Copies |  | - |  | - |  | 27,070 |  | 27,070 |  | - |  | - |  | - |  | 27,070 |
| Catalog Expense |  | - |  | - |  | 13,853 |  | 13,853 |  |  |  | - |  | - |  | 13,853 |
| Award Submissions |  | - |  | - |  | 9,408 |  | 9,408 |  | - |  | - |  | - |  | 9,408 |
| Telephone and Internet |  | 6,646 |  | - |  | 5,915 |  | 12,561 |  | 1,616 |  | 2,612 |  | 4,228 |  | 16,789 |
| Audit |  | 6,681 |  | - |  | 5,947 |  | 12,628 |  | 1,625 |  | 2,626 |  | 4,251 |  | 16,879 |
| Insurance |  | 11,125 |  | - |  | 9,902 |  | 21,027 |  | 2,705 |  | 4,373 |  | 7,078 |  | 28,105 |
| Bank Fees |  | 2,864 |  | - |  | 2,549 |  | 5,413 |  | 696 |  | 1,126 |  | 1,822 |  | 7,235 |
| Printing and Copying |  | 3,463 |  | - |  | 3,083 |  | 6,546 |  | 841 |  | 1,361 |  | 2,202 |  | 8,748 |
| Website/Database |  | 3,223 |  | - |  | 3,223 |  | 6,446 |  | - |  | - |  | - |  | 6,446 |
| Special Event |  | - |  | - |  | - |  | - |  | - |  | 3,389 |  | 3,389 |  | 3,389 |
| Bad Debt Expense |  | - |  | - |  | - |  | - |  | 500 |  | - |  | 500 |  | 500 |
| Depreciation |  | 2,611 |  | - |  | 2,324 |  | 4,935 |  | 636 |  | 1,026 |  | 1,662 |  | 6,597 |
| Total Expense | \$ | 620,105 | \$ | 2,306,786 | \$ | 736,013 | \$ | 3,662,904 | \$ | 167,011 | \$ | 327,708 | \$ | 494,719 | \$ | 4,157,623 |

See accompanying Notes to Financial Statements.

|  | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |
| Change in Net Assets | \$ | 1,457,704 | \$ | 807,563 |
| Adjustments to Reconcile Change in Net Assets to Net Cash Provided by Operating Activities: |  |  |  |  |
| Depreciation |  | 22,321 |  | 6,597 |
| Change in Royalty Advances Reserve |  | 34,229 |  | 118,917 |
| Change in Sales Return Reserve |  | 100,172 |  | 75,348 |
| Change in Reserve for Obsolete Inventory |  | 64,546 |  | 73,021 |
| (Increase) Decrease in Current Assets: |  |  |  |  |
| Accounts Receivable |  | $(234,542)$ |  | $(339,690)$ |
| Pledges Receivable |  | $(668,361)$ |  | $(309,894)$ |
| Grants Receivable |  | 43,100 |  | $(101,279)$ |
| Royalty Advances |  | $(8,189)$ |  | $(184,006)$ |
| Inventory |  | $(40,353)$ |  | $(72,932)$ |
| Prepaid Expense |  | $(13,876)$ |  | (561) |
| Increase (Decrease) in Current Liabilities: |  |  |  |  |
| Accounts Payable |  | 848 |  | 17,653 |
| Accrued Salaries Payable |  | 2,013 |  | $(2,875)$ |
| Net Cash Provided by Operating Activities |  | 759,612 |  | 87,862 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |
| Proceeds from Sale of Investments |  | - |  | 101,561 |
| Purchase of Equipment |  | $(85,114)$ |  | $(21,897)$ |
| Net Cash Provided (Used) by Investing Activities |  | $(85,114)$ |  | 79,664 |
| NET INCREASE IN CASH AND CASH EQUIVALENTS |  | 674,498 |  | 167,526 |
| Cash and Cash Equivalents - Beginning of Year |  | 1,420,436 |  | 1,252,910 |
| CASH AND CASH EQUIVALENTS - END OF YEAR | \$ | 2,094,934 | \$ | 1,420,436 |

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Organizational Purpose

Graywolf Press (Graywolf) is a leading independent publisher committed to the discovery and energetic publication of twenty-first century American and international literature. We champion outstanding writers at all stages of their careers to ensure that adventurous readers can find underrepresented and diverse voices in a crowded marketplace. We believe works of literature nourish the reader's spirit and enrich the broader culture, and that they must be supported by attentive editing, compelling design, and creative promotion.

Founded in 1974, Graywolf publishes between 30 and 35 books each year, divided equally across poetry, fiction, and nonfiction. We are known for supporting both emerging and established writers who use diverse and ambitious literary forms to broaden understanding of our contemporary world.

Graywolf Press published 33 books in 2018 and acquired 21 new manuscripts by authors from around the world. We reached 675,000 readers with outstanding contemporary literature, achieving $\$ 3.7$ million in book sales. Graywolf authors participated in over 460 literary events across the U.S. in 2018, reaching a live audience of approximately 25,000 people at bookstores, conferences, festivals, universities, and other venues.

Graywolf books and authors were recognized by the literary field with awards and honors in 2018, demonstrating the excellence of our publishing program and impact of our work. Most notably, Milkman by Anna Burns won the Man Booker Prize (UK), Don't Call Us Dead by Danez Smith won the Forward Prize for Best Collection (UK), and WHEREAS by Layli Long Soldier won the PEN/Jean Stein Book Award. Two authors were finalists for 2018 National Book Awards: Jamel Brinkley for A Lucky Man, and Jenny Xie for Eye Level. Graywolf poet Tracy K. Smith entered the second year of her role as U.S. Poet Laureate.

## Financial Statement Presentation

Net assets, revenues, gains, and losses are classified based on donor-imposed restrictions. Accordingly, net assets of Graywolf and changes therein are classified and reported as:

Without Donor Restrictions - Undesignated Net Assets - Those resources not subject to donor-imposed restrictions. The board of directors has discretionary control over these resources.

Without Donor Restrictions - Board Designated Net Assets - Those resources not subject to donor-imposed restrictions. The board of directors has discretionary control over these resources and has set them aside for a particular purpose.

With Donor Restrictions - Those resources subject to donor-imposed restrictions which will be satisfied by action of Graywolf or passage of time. These resources may also include resources whose use must be held in perpetuity.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Cash and Cash Equivalents

Graywolf defines cash and cash equivalents as highly liquid, short-term investments with a maturity at the date of acquisition of three months or less. At December 31, 2018 and 2017, Graywolf held funds at a local financial institution in excess of federally insured limits.

## Receivables

Accounts, grants, and contributions receivable are stated at net realizable value. Bad debts are provided on the reserve method based on historical experience and management's evaluation of outstanding receivables at the end of each year. When all collection efforts have been exhausted, the accounts are written off against the related allowance. At December 31, 2018 and 2017, the allowance for accounts receivable was \$-0-. See Note 3 for allowance related to pledges receivable.

## Inventory

Inventory consists of published books and books in the process of being published. Inventory is valued at lower of cost, determined on a first-in, first-out basis or net realizable value. A reserve for obsolete inventory has been recorded for books that may be unsaleable based on historical data. The reserve for obsolescence was $\$ 1,128,322$ and $\$ 1,063,776$ at December 31, 2018 and 2017, respectively.

## Royalty Advances

Graywolf provides authors with royalty advances against future book sales. These advances are then expensed when the authors' books are published. Royalty advances were $\$ 546,397$ and $\$ 538,208$ at December 31, 2018 and 2017, respectively.

## Property and Equipment

All major expenditures for property and equipment $\$ 2,000$ and above are capitalized at cost. Contributed items are recorded at fair market value at date of donation. Depreciation is computed on the straight-line basis over the assets' estimated useful lives as follows:

Buildings and Improvements
Furnishings and Equipment
Computer Equipment, Software, and Websites

30 Years
$5-10$ Years
3 Years

## Deferred Sales Revenue

Sales of books are subject to significant returns. The returns less related return to inventory of the books has been estimated upon historical return rates. The net effect of the sales return estimate is classified as the liability, Deferred Sales Revenue. The deferred sales revenue liability was $\$ 538,480$ and $\$ 438,308$ as of December 31, 2018 and 2017, respectively.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Contributions

Contributions received are recorded as support without or with donor restrictions, depending on the existence and/or nature of any donor restrictions.

All donor restricted support is reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as Net Assets Released from Restrictions.

Unconditional pledges are recognized as revenues or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

## In-Kind Contributions

Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by Graywolf. Donated materials are valued at market value on the date of donation.

## Government Grants and Contracts

Government grants and contract funds are recorded as revenue with donor restrictions when received. Restrictions are released as funds are spent in accordance with the contract. Expenditures under government contracts are subject to review by the granting authority. To the extent, if any, that such a review reduces expenditures allowable under these contracts, Graywolf will record such disallowance at the time the final assessment is made.

## Fair Value Measurements

Graywolf has categorized its financial instruments based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value of the instrument.

Financial assets recorded on the statement of financial position are categorized based on the inputs to the valuation techniques as follows:

Level 1 - Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that Graywolf has the ability to access (examples include active exchange-traded equity securities, listed derivatives, and most U.S. government and agency securities).

# GRAYWOLF PRESS <br> NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2018 AND 2017 

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Fair Value Measurements (Continued)

Level 2 - Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable either directly or indirectly for substantially the full term of the asset or liability. Level 2 inputs include the following:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in nonactive markets;
- Pricing models whose inputs are observable for substantially the full term of the asset or liability (examples include most over-the-counter derivatives, including interest rate and currency swaps); and
- Pricing models whose inputs are derived principally from or corroborated by observable market data through correlation or other means for substantially the full term of the asset or liability (examples include certain residential and commercial mortgage related assets, including loans, securities, and derivatives).

Level 3 - Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs reflect management's own assumptions about the assumptions a market participant would use in pricing the asset or liability (examples include certain private equity investments).

## Functional Allocation of Expense

The financial statements report certain categories of expenses that are attributable to one or more program or supporting functions of the Graywolf. Salaries and related expenses are allocated based on job descriptions and the best estimates of management. Expenses, other than salaries and related expenses, which are not directly identifiable by program or supporting service, are allocated based on the best estimates of management, including being allocated based on the estimates of time spent on each functional category of expenses.

## Income Tax

Graywolf has a tax-exempt status under Section 501 (c)(3) of the Internal Revenue Code (IRC) and has adopted Accounting for Uncertainty in Income Taxes, ASC 740-10. Graywolf's policy is to evaluate uncertain tax positions, at least annually, for the potential for income tax exposure from unrelated business income or from loss of nonprofit status. Graywolf continues to operate consistent with its original exemption application and each year takes the necessary actions to maintain its exempt status. It has been classified as an organization that is not a private foundation under the IRC and charitable contributions by donors are tax deductible.

# GRAYWOLF PRESS <br> NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2018 AND 2017 

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Advertising

Graywolf uses advertising, both print/online advertising and cooperative advertising at bookstores, to promote its books to readers. Advertising costs are expensed as incurred. Advertising expense of $\$ 89,032$ and $\$ 83,942$ was recorded for the years ended December 31, 2018 and 2017, respectively.

## Shipping and Handling Costs

Shipping and handling costs are charged to operations as they are incurred. Shipping and handling expense was $\$ 167,329$ and $\$ 147,613$ for the years ended December 31, 2018 and 2017, respectively.

## Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were used.

## Adoption of Accounting Principle

Graywolf adopted Financial Accounting Standards Board (FASB) ASU 2016-14, Not-forProfit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities in 2018. These changes were applied retrospectively to ensure comparability with the prior year presented herein. The adoption did not impact Graywolf's financial position as of December 31, 2018 and 2017 or the changes in its net assets or cash flows for the years then ended.

## Subsequent Events

Graywolf has evaluated the effect that subsequent events would have on the financial statements through March 19, 2019, which is the date financial statements were available to be issued.

## NOTE 2 SIGNIFICANT CONCENTRATIONS OF CREDIT RISK

Graywolf markets their publications internationally. The amounts due for book sales and grants and contributions are from individuals or organizations located across the world. In addition, accounts, grants, and pledges receivable are from individuals and organizations.

Graywolf contracts with Farrar, Straus, \& Giroux, LLC (FSG) as its primary distributor. FSG provides representation, sales, billing, shipping, customer service, collection, and processing of returns. Some of these services provided by FSG are based upon a percentage of sales, currently at $21 \%$ on new book sales and $4.5 \%$ on returns. In 2018, $98 \%$ of sales were made through FSG and accounts receivable of $\$ 1,143,966$ was due from FSG at December 31, 2018. In 2017, $98 \%$ of sales were made through FSG and accounts receivable of $\$ 911,697$ was due from FSG at December 31, 2017.

# GRAYWOLF PRESS <br> NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2018 AND 2017 

## NOTE 2 SIGNIFICANT CONCENTRATIONS OF CREDIT RISK (CONTINUED)

Total contributions receivable include pledges receivable and grants receivable which are due from donors and granting agencies, respectively, located throughout the country. As of December 31, 2018, contributions receivable from two individual donors accounted for approximately $46 \%$ of outstanding contributions. As of December 31, 2017, contribution receivable from three individual donors accounted for approximately $56 \%$ of outstanding contributions.

## NOTE 3 PLEDGES RECEIVABLE

The balance of pledges receivable was due as follows as of:

| Year Ending December 31, | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| 2018 | \$ | - | \$ | 148,175 |
| 2019 |  | 302,007 |  | 126,180 |
| 2020 |  | 274,615 |  | 34,780 |
| 2021 |  | 269,300 |  | 31,380 |
| 2022 |  | 239,823 |  | 30,135 |
| 2023 |  |  |  |  |
| Total Pledges Receivable |  | 1,085,745 |  | 370,650 |
| Discounted to Net Present Value at 4\% |  | $(57,500)$ |  | $(10,766)$ |
| Net Pledges Receivable |  | 1,028,245 |  | 359,884 |
| Current Portion |  | - |  | 148,175 |
| Long-Term Portion | \$ | 1,028,245 | \$ | 211,709 |

Allowance for doubtful pledges was based on management's evaluation of outstanding pledges receivable at the end of the year. As of December 31, 2018 and 2017, no allowance was deemed necessary.

## NOTE 4 PROPERTY AND EQUIPMENT

Graywolf owned the following assets as of December 31:

Furniture and Equipment

| 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: |
| \$ | 85,752 | \$ | 79,070 |
|  | 85,995 |  | 85,995 |
|  | 148,147 |  | 144,533 |
|  | 319,894 |  | 309,598 |
|  | $(228,662)$ |  | $(281,159)$ |
| \$ | 91,232 | \$ | 28,439 |

Depreciation expense of $\$ 22,321$ and $\$ 6,597$ was recorded for the years ended December 31, 2018 and 2017, respectively.

# GRAYWOLF PRESS <br> NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2018 AND 2017 

## NOTE 5 LINE OF CREDIT

Graywolf secured a revolving line of credit for $\$ 250,000$ which expires on October 12, 2019 and is secured by the accounts receivables of Graywolf. The interest rate is a variable rate that ties to The Wall Street Journal prime rate which, at December 31, 2018, was $5.5 \%$. There was no outstanding balance on the line of credit as of December 31, 2018 or 2017.

## NOTE 6 NET ASSETS WITHOUT DONOR RESTRICTIONS - BOARD DESIGNATED

Net assets without donor restrictions - board designated as of December 31, 2018 and 2017 were $\$ 2,472,000$ and $\$ 1,637,000$, respectively. The board has designated these net assets for future use by Graywolf, as approved by the board.

Book sales, as well as contributed revenue from major campaigns, are variable over time. Book sales are unpredictable and dependent on market conditions, while campaign revenue is pledged over a number of years and is spent down over time. Therefore, the board of directors sets aside excess operating revenue from both book sales and campaign receipts for future year operations through a board designated fund at the end of each year. The Finance Committee recommends an amount to be transferred to the fund, and the full board votes on the transfer as part of the audited financial statement approval for the year.

Board designated funds are released in a similar mechanism, by recommendation from the Finance Committee and approval of the full board. Board designated funds do not have donor restrictions. Funds may be used to enable Graywolf Press to invest in singular writers, enlarge the commitment to inclusivity, engage readers, stimulate conversations, and grow operations. They also may be used to offset noncash expenses, such as inventory, cost of sales, or advance royalty expenses, and they may be used for program and personnel expenses associated with achieving strategic plan goals.

## NOTE 7 NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes or periods:
Subject to the Passage of Time:
Next Page Campaign
New Chapter Campaign
Time Restricted Organizational Support
Subtotal
Subject to Expenditure for Specified Purpose:
Support of Specified Titles
Endowment Earnings
Subtotal
Endowment
Total

| 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: |
| \$ | - | \$ | 2,500 |
|  | 1,024,039 |  | 334,484 |
|  | 133,529 |  | 62,013 |
|  | 1,157,568 |  | 398,997 |
|  | 73,200 |  | 225,000 |
|  | 2,578 |  | 1,811 |
|  | 75,778 |  | 226,811 |
|  | 100,000 |  | 100,000 |
| \$ | 1,333,346 | \$ | 725,808 |

## GRAYWOLF PRESS

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2018 AND 2017

## NOTE 8 ENDOWMENT FUNDS

## Description

The endowment fund consists an individual fund established by a donor for various purposes.

## Interpretation of Relevant Law

The board of directors has interpreted the Minnesota Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift, as of the gift date, of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, Graywolf classifies as net assets with donor restrictions (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by Graywolf in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Graywolf considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of Graywolf and the donor-restricted endowment fund
3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of Graywolf
7. The investment policies of Graywolf

## Endowment Net Asset Composition by Type of Fund

| December 31, 2018 | Without Donor Restrictions | With Donor Restrictions |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Original donor restricted gift amount to be maintained in perpetuity by donor | \$ | \$ | 100,000 | \$ | 100,000 |
| Accumulated investment gains | - |  | 2,578 |  | 2,578 |
|  | \$ | \$ | 102,578 | \$ | 102,578 |
| December 31, 2017 | Without Donor Restrictions | With Donor Restrictions |  | Total |  |
| Original donor restricted gift amount to be maintained in perpetuity by donor | \$ | \$ | 100,000 | \$ | 100,000 |
| Accumulated investment gains | - |  | 1,811 |  | 1,811 |
|  | \$ | \$ | 101,811 | \$ | 101,811 |

## NOTE 8 ENDOWMENT FUNDS (CONTINUED)

## Changes in Endowment Net Assets

|  | Without Donor Restrictions |  | With Donor Restrictions |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| December 31, 2016 | \$ | - | \$ | 101,499 | \$ | 101,499 |
| Investment Return |  | - |  | 312 |  | 312 |
| December 31, 2017 |  | - |  | 101,811 |  | 101,811 |
| Investment Return |  | - |  | 767 |  | 767 |
| December 31, 2018 | \$ | - | \$ | 102,578 | \$ | 102,578 |

## NOTE 9 COST OF GOODS SOLD

The reconciliation of cost of goods sold was as follows:

Beginning Inventory
Production Cost
Other Cost of Sales and Adjustments
Goods Available-for-Sale
Less: Ending Inventory
Cost of Goods Sold

| 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: |
| \$ | 462,339 | \$ | 462,428 |
|  | 911,540 |  | 842,703 |
|  | $(31,368)$ |  | $(17,981)$ |
|  | 1,342,511 |  | 1,287,150 |
|  | 438,146 |  | 462,339 |
| \$ | 904,365 | \$ | 824,811 |

## NOTE 10 LEASED FACILITIES AND EQUIPMENT

Rental commitments under noncancelable leases for office space and equipment in effect at December 31, 2018, totaled $\$ 83,481$. The lease of the Minneapolis, Minnesota office is for a term of 60 months, expiring June 30, 2021. The future minimum lease payments are as follows:


Rental expense of $\$ 67,359$ and $\$ 65,676$ as recorded for the years ended December 31, 2018 and 2017, respectively.

# GRAYWOLF PRESS <br> NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2018 AND 2017 

## NOTE 11 RETIREMENT PLAN

Graywolf has a 403(b) tax deferred annuity plan. Employees are eligible for a pension contribution equal to $5 \%$ of their salary upon completion of one year of service for the years ended December 31, 2018 and 2017. Retirement expense of $\$ 46,060$ and $\$ 42,578$ was recorded for the years ended December 31, 2018 and 2017, respectively.

## NOTE 12 COMMITMENTS

Graywolf, in the normal course of business, provides advances to authors for future publications. The amount due for future advances remaining on author contracts at December 31, 2018 is $\$ 350,750$.

## NOTE 13 RELATED PARTY TRANSACTIONS

Contribution revenues from members of the board of directors, national council, and employees totaled $\$ 582,279$ and $\$ 793,293$ during the years ended December 31, 2018 and 2017, respectively. Board member contributions receivable as of December 31, 2018 and 2017 were $\$ 374,456$ and $\$ 335,250$, respectively.

## NOTE 14 LIQUIDITY AND AVAILABILITY

Graywolf monitors and reports the liquidity required to meet operating needs on a monthly basis. Graywolf has $\$ 3,383,624$ of financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date. Of those assets, $\$ 2,472,000$ are board designated for future periods. Graywolf also maintains a $\$ 250,000$ line of credit that it could draw upon in the event of an unanticipated liquidity need. Contributions receivable are subject to time restrictions, but will be collected within one year.

For purposes of analyzing resources available to meet general expenditures over a 12month period, Graywolf considers all expenditures related to its ongoing activities of acquiring, publishing, and marketing books as well as the operations needed to support those activities. In addition to financial assets available to meet general expenditures over the next 12 months, Graywolf operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donated revenue.

As of December 31, 2018, the following financial assets could readily be made available within one year of the balance sheet date to meet general expenditures:

[^0]| $\$$ | $1,994,934$ |
| :--- | ---: |
|  | 967,070 |
|  | 119,613 |
| $\$$ | $3,081,617$ |


[^0]:    Cash and Equivalents
    Distribution Sales Receivable (Net of Reserves Receivable)
    Contributions Receivable Due in One Year or Less Total

